

NOV 25 1952

Sanitized - Approved For Release : CIA-RDP70-00058R000100010092-8

**THESE DAYS:**

# Discusses Two Cabinet Choices

CPYRGHT

By GEORGE E. SOKOLSKY

Of the various names that had been suggested for Secretary of State, only John Foster Dulles has had any Far Eastern as well as European experience. He has known Far Eastern affairs intimately and for a long time. Co-author with Senator Vandenberg of the so-called bi-partisan foreign policy, he entered the State Department as a Republican, only to be disillusioned by the policies and practices of the Democrats, who usually acted first and consulted afterwards. He was an important factor at the San Francisco Conference where the Charter of the United Nations was written. He arranged the Japanese Peace Treaty and tried to establish an Asiatic alliance which would have included Formosa.

John Foster Dulles's grandfather, John W. Foster, was Secretary of State in the Administration of President Benjamin Harrison. His uncle, Robert Lansing, was Secretary of State under Woodrow Wilson. His brother, Allen Dulles, was active in the OSS, particularly in the efforts to shorten the war by revolution in Germany against Hitler; he is now the number two man in the Central Intelligence Agency.

Dulles will bring to the State Department not only a broad personal experience but a family tradition of international relations based upon the assumption that America must not be sacrificed. His view, often written and spoken, must have the full support of General Eisenhower who is not buying a pig in a poke. In fact, with the exception of Herbert Hoover, no Republican has so often presented his party's position, which, while never isolationistic, has also never been so internationalistic that America is to be regarded as nothing more than a fat cow to be milked until dry.

## Policies Will Be Re-Appraised

While commitments made since 1938 cannot be abandoned, it may, with some confidence, be expected that policies will be re-appraised and put on a more realistic basis in which the survival of the United States, as a great power, will not be subordinated to the necessities of all other countries without due regard to our own.

General Eisenhower's appointments thus far represent not so much political apportionment as a regard for efficient operations. C. E. Wilson, of General Motors—who must be identified in this manner to distinguish him from the C. E. Wilson of General Electric—will bring to the Department of Defense the capacity for organization and production which that department has not had since it was founded.

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New York Journal-American  
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Tues., Nov. 25, 1952—

James Forrestal was the founder and imaginative spirit who envisioned the concept of a unified military establishment. He gave his life to that cause. Louis Johnson had to battle against difficult opposition for a program designed by the President which not only proved unpopular but which was wrecked by the Korean war. General George Marshall was neither by temperament nor tradition suitable for a civilian post and spoiled a great reputation in the three such posts he held. Robert A. Lovett has done an outstanding job.

It is fortunate that he will be followed by C. E. Wilson, who has the advantage of being a production man rather than a banker. It is on the production side that our defenses are weakest, despite our superiority in productive capacity.

## Pledged to Eliminate Waste

General Eisenhower has pledged himself to eliminate waste in the Armed Forces. As a commanding general and as a former chief-of-staff, he understands the nature and reason for waste. He puts at the head of the national defense one who has long been associated with one of the best managed productive companies of the United States.

It is to be assumed that what General Eisenhower has in mind is the application of the most tested principles of management to the problems of national defense. One of the difficulties that the civilian heads of defense establishments encounter is that the generals and admirals insist on their methods and their specifications as the only ones that will work; otherwise the country will be conquered and lost forever. It will be difficult for any military man to tell that to General Eisenhower. It will be equally difficult to tell that to C. E. Wilson who is even now sitting on the other side of the table, making what the army has ordered. This combination of knowledge brought into defense ought to be unbeatable.

Defense and State Departments have had a way of fighting over foreign policy. It is not likely that C. E. Wilson will invade John Foster Dulles's domain.

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